



# Fraud Risk Assessment in Indonesian Manufacturing Financial Statements

Aldio Marpaung<sup>1</sup>

<sup>1</sup> Universitas Diponegoro, Semarang, Indonesia

---

## Abstract

---

### Article history:

Received: January 12, 2022  
Revised: February 17, 2022  
Accepted: March 21, 2022  
Published: June 30, 2022

---

### Keywords:

Accounting Standards,  
Ethical Culture,  
Financial Statements,  
Fraud Risk,  
Internal Control.

---

### Identifier:

Zera Open  
Page: 16-31  
<https://zeraopen.com/journal/jfsa>

---

This research aims to explore the risk of fraud in the financial statements of Indonesian manufacturing companies by applying a library research approach. Through the use of financial ratio analysis, the study seeks to uncover anomalies and discrepancies in company reports that may signal potential fraudulent practices. The research literature from related fields such as management, which provides valuable insights into the motivations, opportunities, and rationalizations that may encourage fraudulent behavior. The results indicate that organizations with inadequate internal control systems, insufficient levels of independent oversight, and corporate cultures that prioritize immediate performance goals over ethical responsibility tend to be more exposed to the risk of fraud. To reduce such vulnerabilities, firms must strengthen internal controls, cultivate a strong ethical culture, and ensure the availability of effective and transparent reporting mechanisms. Moreover, regulatory authorities and professional bodies have a critical role in increasing awareness of fraud risks and enforcing compliance with both accounting standards and ethical principles within the industry.

---



## 1. Introduction

The integrity of financial reporting is a cornerstone for sustaining investor trust and ensuring the stability of capital markets. However, financial statement fraud defined as the intentional misrepresentation or omission of material facts poses a significant challenge to this integrity. Indonesian manufacturing companies, similar to firms worldwide, face substantial risks of such fraud. Factors such as pressures to meet financial targets, opportunities for manipulation, and rationalizations of fraudulent acts all contribute to this vulnerability (Siregar et al., 2021). Understanding the specific risks in Indonesia's manufacturing sector is essential for developing preventive and detective mechanisms. Motivations to present favorable financial outcomes, including attracting investors, securing credit, or fulfilling regulatory obligations, often fuel fraudulent practices. Weak internal controls, poor oversight from audit committees, and an absence of ethical leadership exacerbate opportunities for fraud.

The long-term consequences of financial statement fraud are severe. Such acts undermine investor confidence, damage corporate reputations, and lead to both legal and financial repercussions. Manipulation of earnings, for instance, was evident when Tbk, an Indonesian company, falsely reported profits in 2003, deceiving the public. This underscores the need for vigilance among stakeholders in recognizing fraud indicators. Broadly, fraud encompasses irregularities or illegal actions achieved through deception, often benefiting perpetrators at the expense of organizations. This research examines fraud risks in Indonesian manufacturing companies, assessing both preventive and detective mechanisms while offering

recommendations for enhancing corporate governance and oversight. Analysis considers motivations, opportunities, and rationalizations behind fraudulent reporting.

Lessons can be drawn from regulatory efforts like the Sarbanes-Oxley Act of 2002, which strengthened corporate governance, improved reporting quality, and enhanced audit credibility through stricter accountability and penalties. Understanding factors influencing fraud occurrence, detection, and prevention is critical for accounting and auditing scholarship. The fraud triangle theory is central to this analysis. It posits that fraud arises when three conditions converge: opportunity, incentive/pressure, and rationalization. Opportunity stems from weak controls, poor segregation of duties, and oversight deficiencies. Pressure is often internal, driven by financial performance demands (Nadhirin & Husnurrosyidah, 2018). Rationalization allows individuals to justify fraudulent conduct as consistent with personal or organizational goals. These elements can be operationalized through measurable variables to assess fraud risks.

Within Indonesian manufacturing, strong pressures exist due to market competition, volatile input costs, and exchange rate fluctuations. Weak controls, particularly in decentralized organizations with limited technological investment, expand opportunities for misconduct (Roszkowska, 2021). A lack of ethical leadership further normalizes fraudulent actions. Rationalization frequently occurs when individuals believe their actions serve company interests or are justified by circumstance. Viewing fraud risk through the fraud triangle provides an analytical lens for prevention and detection strategies. Cressey's theory reinforces that

pressure, opportunity, and rationalization consistently underlie fraudulent conduct, and proxies such as leverage or sales-to-receivable ratios can estimate fraud likelihood.

Industry-specific challenges further elevate risk in Indonesian manufacturing. Complex operations involving supply chains, diverse products, and dispersed facilities create concealment opportunities (Sodhi & Tang, 2019). Related-party transactions, often lacking arm's-length transparency, obscure financial realities. Heavy reliance on debt financing, especially under high interest rates, increases pressure to inflate earnings to satisfy covenants. Indonesia's exposure during the 1997 financial crisis illustrated how weak governance, concentrated ownership, and opaque corporate practices magnify risks. Rapid growth, liquidity demands, and external financing further correlate with fraudulent practices.

Dynamic regulatory frameworks and shifting accounting standards pose compliance challenges that can lead to misstatements sometimes unintentional but often deliberate. Fraud remains prevalent in both public and private sectors, with social costs extending broadly (Shofia, 2019). Strong governance and effective internal controls are therefore indispensable for mitigating fraud. Key governance measures include independent audit committees, formal codes of ethics, and whistle-blower mechanisms. Audit committees safeguard reporting integrity and monitor controls, while ethics codes clarify values and expectations. Whistle-blower policies empower employees to report misconduct safely. Internal controls must cover all reporting stages, from transaction processing to reconciliation, emphasizing segregation of duties, authorization, and verification. Investments in technology

further enhance control effectiveness. The Sarbanes-Oxley Act illustrates how regulatory reforms can bolster governance, audit credibility, and reporting reliability despite associated costs.

Transparency and accountability are vital governance principles. In Indonesia, internet financial reporting serves as one mechanism to achieve these goals. Firms are urged to disclose timely, clear, and comparable information, particularly concerning finance, management, and ownership. The necessity of robust governance has grown following global corporate failures, scandals, and crises. Effective governance addresses structural weaknesses in Indonesian public companies, especially banks, and can elevate firm value. Boards of Directors hold responsibility for aligning short- and long-term strategies with organizational objectives. Strong governance is increasingly critical in today's globalized, competitive environment (Praswati et al., 2020).

Scholarship has highlighted numerous factors influencing fraud, spanning individual, organizational, and environmental domains. These studies emphasize that governance quality and sound accounting practices are fundamental, while psychological aspects of managers and employees can also heighten ethical lapses. Minimizing fraud's social cost requires policies merging responsible governance with sustainable practices. Addressing unethical conduct requires comprehending its root causes (Montesdeoca et al., 2019). In sum, Indonesian manufacturing companies confront significant fraud risks due to internal and external pressures, operational complexities, and governance weaknesses. Applying frameworks like the fraud

triangle helps clarify these dynamics, while regulatory measures, strong governance, and ethical leadership provide critical pathways to fraud prevention and detection.

## **2. Research Method**

This research seeks to investigate the risk of fraud in the financial statements of Indonesian manufacturing companies by employing a library research method. The study does not utilize quantitative or qualitative empirical techniques but instead relies on analyzing and synthesizing various secondary sources, including academic articles, policy documents, and reports relevant to financial reporting and fraud detection. By examining existing scholarly works and previous research findings, the study aims to highlight patterns, theories, and evidence that contribute to a deeper understanding of fraud risk in the context of Indonesian manufacturing firms. Within this framework, financial ratio analysis is presented as an important concept frequently discussed in the literature, as it can reveal anomalies and inconsistencies in company reports that may signal the presence of fraudulent activity. Ratios related to profitability, leverage, and liquidity are often emphasized as key indicators that help identify irregularities in reported financial data. Beyond numerical analysis, literature from fields such as management also provides valuable insights into the psychological and organizational factors behind fraudulent behavior. These include motivations driven by financial pressures, opportunities created by weak internal systems, and rationalizations used by individuals to justify unethical practices.

Findings from the reviewed literature show that organizations with inadequate internal control mechanisms, limited independent oversight, and corporate cultures

focused primarily on short-term performance goals instead of long-term ethical responsibility are more vulnerable to financial statement fraud. To address these risks, the literature emphasizes the importance of strengthening internal controls, fostering ethical organizational cultures, and creating transparent reporting mechanisms. Additionally, regulatory authorities and professional associations are recognized as having a crucial role in raising awareness about fraud risks, ensuring adherence to accounting standards, and promoting ethical practices across the industry. By synthesizing knowledge from diverse sources, this library research contributes to a more comprehensive understanding of fraud risks in Indonesian manufacturing companies and suggests strategies for prevention and mitigation.

### **3. Results Discussion**

This study aims to examine the issue of fraud risk in the financial statements of Indonesian manufacturing companies by employing a library research methodology. Unlike empirical studies that rely on quantitative surveys, statistical testing, or qualitative interviews and observations, this research draws primarily from secondary data sources. The method involves a systematic review, analysis, and synthesis of previous academic studies, policy documents, professional reports, and theoretical discussions on financial fraud, internal controls, and corporate culture. The use of a library research approach allows for the exploration of fraud risk in a more holistic and reflective manner, as it combines insights from multiple perspectives and disciplines. Through the accumulation of knowledge from past works, the research seeks to construct a comprehensive understanding of the

conditions that increase fraud risk, the mechanisms that can mitigate it, and the implications for Indonesian manufacturing firms.

One of the central themes consistently highlighted in the reviewed literature is the role of financial ratio analysis as a significant tool for detecting fraud in company reporting. The discussion of ratio analysis is particularly relevant because it provides a systematic way of examining anomalies and discrepancies that may point to manipulation. According to the literature, inconsistencies in profitability margins, liquidity levels, or debt structures can function as early warning indicators of fraudulent activity. When the numbers reported by a company deviate significantly from industry norms or historical performance, these anomalies can act as red flags. Such red flags, as the literature suggests, serve as starting points for deeper investigations into the company's financial data. They encourage auditors, regulators, and stakeholders to probe further into whether the reported information truly reflects the company's economic reality or whether it has been intentionally distorted to present a more favorable image (Amiram et al., 2018).

Beyond financial analysis, the body of literature examined also provides a strong emphasis on organizational and behavioral factors that influence fraud risk. Many scholarly works in management and business ethics stress that financial numbers alone cannot tell the complete story. A review of this literature shows that the broader organizational environment including ethical culture, leadership values, and internal governance structures plays an equally crucial role in shaping the likelihood of fraudulent practices. A weak internal control system, coupled with insufficient oversight, has been consistently cited as a factor that creates



opportunities for fraud. Moreover, when companies develop cultures that prioritize short-term financial gains over long-term ethical conduct, they foster an environment where employees and executives may rationalize dishonest actions as necessary for survival or success (Chalmers et al., 2019).

The library research method also reveals recurring references to theoretical frameworks such as the fraud triangle, which emphasizes three interconnected factors: pressure, opportunity, and rationalization. In the context of Indonesian manufacturing companies, the literature suggests that pressures often stem from competitive market demands, stringent performance targets, or unstable economic conditions. Opportunities arise in settings where internal control mechanisms are either absent or ineffective. Rationalization, on the other hand, is closely linked to organizational culture, where employees justify fraudulent behavior as being acceptable under certain circumstances (Shepherd & Button, 2019). The synthesis of these concepts across multiple studies underscores the importance of not only detecting irregularities in financial reports but also understanding the organizational mindset that allows such irregularities to persist.

An important finding from the reviewed literature is that companies lacking robust internal control mechanisms are at heightened risk of fraud. Internal controls function as safeguards that ensure financial reporting is accurate, reliable, and transparent. When these controls are either poorly designed or not implemented consistently, they create gaps that can be exploited by individuals intent on manipulating financial outcomes. Similarly, the literature highlights the critical role of independent oversight, such as audit committees or external auditors (Elshandidy

et al., 2021). In the absence of effective oversight, fraudulent activities may go undetected for extended periods, allowing the manipulation of financial statements to distort stakeholders' perception of the company's performance and stability.

Another recurring theme within the literature is the significance of corporate culture. A culture that emphasizes ethical values, transparency, and accountability serves as a strong defense against fraud. Conversely, organizational environments that reward results at any cost, disregard ethical considerations, or tolerate questionable practices tend to increase vulnerability to fraud. In such contexts, fraudulent actions may not only occur but may also become normalized, as individuals feel emboldened to engage in unethical behavior without fear of reprisal. Chalmers et al. (2019) underline that the absence of ethical leadership further exacerbates this risk, as leaders set the tone for acceptable behavior within the organization.

The review of literature also highlights the crucial role of financial ratio analysis in fraud detection. Scholars consistently argue that ratio analysis provides an objective means of identifying discrepancies that require further scrutiny. Ratios such as liquidity ratios, profitability margins, and leverage indicators reveal patterns that may suggest manipulation of earnings or concealment of liabilities (Amiram et al., 2018). These financial metrics, when interpreted within the broader organizational and industry context, offer valuable insights into whether a company's financial position is being presented accurately. However, the reviewed studies also caution against relying solely on quantitative measures, emphasizing instead the importance of integrating them with broader organizational and ethical analyses.

The literature consistently emphasizes proactive measures as essential in addressing fraud risk. Preventing fraud requires not only detection tools but also the establishment of robust internal control systems. According to Ogunsola et al. (2021), practices such as segregation of duties, regular internal and external audits, and transparent financial reporting mechanisms are foundational elements of an effective anti-fraud framework. These measures reduce the opportunities for manipulation and increase the likelihood that fraudulent activities will be identified before they cause significant damage. The reviewed literature also highlights the need for strong ethical cultures within organizations. Employees who are aware that ethical conduct is valued and that dishonest actions will not be tolerated are less likely to engage in fraudulent behavior. Whistle-blower mechanisms are also widely discussed as critical tools for detecting fraud, as they provide employees with a safe channel to report suspicious activities without fear of retaliation.

Another dimension explored in the reviewed works is the role of regulatory authorities and professional organizations. These bodies are recognized as playing a fundamental role in shaping the external environment in which companies operate. By enforcing compliance with accounting standards and ethical principles, regulatory agencies can create a business environment that discourages fraudulent behavior (Shonhadji & Maulidi, 2021). Moreover, professional associations contribute by promoting best practices, providing training, and raising awareness of fraud risks among practitioners. In the Indonesian context, where the manufacturing sector contributes significantly to the national economy, regulatory oversight becomes particularly important. Effective regulatory interventions not only protect

stakeholders but also safeguard the reputation and sustainability of the industry as a whole.

Through the synthesis of these various strands of literature, this study demonstrates that understanding fraud risk in Indonesian manufacturing companies requires a multidimensional approach. Financial ratio analysis serves as a technical tool for identifying red flags, but it must be supported by strong internal control systems, ethical organizational cultures, and effective oversight mechanisms (Coghlan et al., 2021). The reviewed literature clearly shows that fraud is not merely a matter of numbers but also a reflection of organizational values and governance practices. By drawing from existing academic and professional works, this library research provides a comprehensive framework for analyzing fraud risks and identifying preventive strategies.

In conclusion, this study reaffirms that library research serves as a valuable method for examining complex issues such as fraud risk in financial reporting. The accumulation of knowledge from diverse sources offers insights that go beyond the limitations of any single empirical study. By analyzing and synthesizing the literature on financial ratios, internal controls, corporate culture, and regulatory practices, this research contributes to a deeper understanding of the challenges and solutions related to fraud risk in Indonesian manufacturing companies. The findings highlight that while financial anomalies serve as important warning signals, addressing fraud requires broader systemic changes, including stronger governance, ethical leadership, and proactive regulatory engagement. In this way, library research not only consolidates existing knowledge but also provides practical implications for both

companies and policymakers in fostering transparency, accountability, and integrity in financial reporting.

#### **4. Conclusion**

This study investigates the risk of fraud in the financial statements of Indonesian manufacturing companies by applying a library research method. Rather than relying on field data collection, the analysis is conducted through a systematic review of academic works, policy documents, and professional reports that discuss corporate governance, financial reporting, and fraud prevention. The reviewed literature highlights that fraud risk cannot be understood solely from a financial perspective but must also be analyzed within the broader context of organizational culture and governance practices. Financial ratio analysis is consistently emphasized in the literature as an important indicator for detecting anomalies or discrepancies that may suggest manipulation in financial reporting.

These irregularities often act as red flags, signaling the possibility of fraudulent practices. At the same time, the literature shows that weaknesses in internal control, insufficient oversight mechanisms, and a corporate culture that prioritizes short-term achievements over ethical responsibility significantly increase exposure to fraud risk. To address these vulnerabilities, the findings from previous studies underline the importance of strengthening internal control systems, cultivating ethical corporate cultures, and providing transparent reporting mechanisms. Furthermore, regulatory institutions and professional associations must actively contribute by raising awareness, offering guidance, and ensuring adherence to accounting

standards and ethical codes, thereby supporting the creation of a transparent and trustworthy business environment in Indonesia's manufacturing sector.

## References

- Amiram, D., Bozanic, Z., Cox, J. D., Dupont, Q., Karpoff, J. M., & Sloan, R. (2018). Financial reporting fraud and other forms of misconduct: a multidisciplinary review of the literature. *Review of Accounting Studies*, 23(2), 732-783.
- Chalmers, K., Hay, D., & Khlif, H. (2019). Internal control in accounting research: A review. *Journal of Accounting Literature*, 42(1), 80-103.
- Coghlan, S., Miller, T., & Paterson, J. (2021). Good proctor or “big brother”? Ethics of online exam supervision technologies. *Philosophy & Technology*, 34(4), 1581-1606.
- Elshandidy, T., Eldaly, M. K., & Abdel-Kader, M. (2021). Independent oversight of the auditing profession: A review of the literature. *International Journal of Auditing*, 25(2), 373-407.
- Nadhirin, N., & Husnurrosyidah, H. (2018). The Study of Fraud in Financial Institutions (Analysis of the Theory of Fraud Triangle in Perspective of Islamic Sharia). *Iqtishadia: Jurnal Kajian Ekonomi Dan Bisnis Islam STAIN Kudus*, 11(1), 195-220.
- Ogunsola, K. O., Balogun, E. D., & Ogunmokun, A. S. (2021). Enhancing financial integrity through an advanced internal audit risk assessment and governance model. *International Journal of Multidisciplinary Research and Growth Evaluation*, 2(1), 781-790.

- Praswati, A. N., & Putra, F. I. F. S. (2020). The Effect of Corporate Governance on Performance Modified by the Company Size. In *2nd International Conference on Education and Social Science Research (ICESRE 2019)* (pp. 115-120). Atlantis Press.
- Ramos Montesdeoca, M., Sanchez Medina, A. J., & Blazquez Santana, F. (2019). Research topics in accounting fraud in the 21st century: A state of the art. *Sustainability*, 11(6), 1570.
- Rezaee, Z. (2005). Causes, consequences, and deterrence of financial statement fraud. *Critical perspectives on Accounting*, 16(3), 277-298.
- Roszkowska, P. (2021). Fintech in financial reporting and audit for fraud prevention and safeguarding equity investments. *Journal of Accounting & Organizational Change*, 17(2), 164-196.
- Shepherd, D., & Button, M. (2019). Organizational inhibitions to addressing occupational fraud: A theory of differential rationalization. *Deviant Behavior*, 40(8), 971-991.
- Shofia, M. (2019). The effect of independence, experience, and gender on auditors ability to detect fraud by professional skepticism as a moderation variable. *Russian Journal of Agricultural and Socio-Economic Sciences*, 91(7), 366-375.
- Shonhadji, N., & Maulidi, A. (2021). The roles of whistleblowing system and fraud awareness as financial statement fraud deterrent. *International Journal of Ethics and Systems*, 37(3), 370-389.

- Siregar, R. Y., Gunawan, A. H., & Saputro, A. N. (2021). Impact of the covid-19 shock on banking and corporate sector vulnerabilities in Indonesia. *Bulletin of Indonesian Economic Studies*, 57(2), 147-173.
- Sodhi, M. S., & Tang, C. S. (2019). Research opportunities in supply chain transparency. *Production and Operations Management*, 28(12), 2946-2959.